

# Committee Terms of Reference

## Infrastructure Sub Committee

### Purpose

The Infrastructure Sub Committee is a formal sub committee of the Trust Board Finance & Business Development Committee.

The main purpose of this Sub-Committee is to review assurances put forward relating to the effectiveness and efficiency of the organisations infrastructure, ensuring that it supports the delivery of high quality care in a safe environment.

The Sub-Committee will provide assurance to the Finance and Business Development Committee aligned to the Quality and Safety Sub-Committee, through the review and monitoring of the delivery and implementation of the key organisational Infrastructure plans including Building for the Future and Connecting for the Future.

The Sub-Committee will also focus on the high level risks associated with the Board Assurance Framework risks.

### Date Adopted

### Review Frequency

### Core Accountabilities

Terms of reference drafting

Review and approval

Adoption and ratification

## 1. Authority

**1.1** The Trust Board hereby resolves to establish a Sub-Committee of the Board to be known as the Infrastructure Sub-Committee (“the Sub-Committee”).

**1.2** The Sub-Committee is a standing committee of the Trust’s Board of Directors (“the Board”). Its constitution and terms of reference shall be set out below and will be subject to amendments approved by the Finance & Business Development Committee.

**1.3** The Sub-Committee is authorised by the Trust Board’s Audit Committee to act and investigate any activity within its terms of reference. It is authorised to seek any information it requires from any member of staff and all members of staff are directed to co-operate with any request made by the Committee.

**1.4** The Committee is authorised to obtain such internal information as is necessary and expedient to the fulfilment of its functions.

## 2. Membership and attendance at meetings

### Membership

**2.1** The Committee shall be appointed by the Board and shall consist of:

- Deputy CEO/Finance Director (Chair)
- Associate Director of IM & T
- Associate Director of Operations
- Managing Director PropCare
- Director of Research Operations

**2.2** The Deputy CEO/Finance shall be appointed Chair of the Committee or in their absence another Executive Director.

### Quorum

**2.3** The quorum necessary for the transaction of business will be:

- 2 people, one of which is the Deputy CEO/Finance Director or another Executive Director

### Attendance

**2.4** Meetings of the Committee shall normally be attended by:

- All executive directors will be invited to attend.
- CCIO (s)
- Deputy Director of Finance or Head of Technical Accounts
- Project Leads for Connecting for the Future
- Associate Director of Strategic Communications & Marketing
- Other attendees will be co-opted as required.

**2.5** The Committee may invite other persons to attend a meeting so as to assist in deliberations. The Chair shall be notified of any additional attendees prior to the meeting.

**2.6** If needed, meetings by conference telephone call are acceptable with the approval of the Committee Chair.

## 3. Roles and responsibilities

**3.1** The role of the Corporate Governance & Compliance Sub-Committee is to provide assurance to the Audit Committee through the review and monitoring of the Trust's corporate governance arrangements and compliance with regulatory requirements. In line with the schedule detailed in the cycle of business to include:

The role of the Infrastructure Sub-Committee is to ensure robust and appropriate management and assurance systems are in place to appropriately control and/or report on:

- receive assurance on the delivery of Building of the Future
- receive assurance on the delivery of Connecting for the Future giving consideration to the clinical impact;

- receive assurance on the delivery of Global digital Excellence (GDE) Fast Follower;
- consideration of any IT related business cases prior to appropriate approval focussing on potential clinical impact and assessing benefit realisation;
- consideration of any property related business cases prior to appropriate approval focussing on potential clinical impact and assessing benefit realisation;
- the effectiveness and efficiency of the Trust's IT and property infrastructure;
- the delivery of the Estates Plan focussing on its impact on the quality of care, receive assurance against any mitigation action taken were non-compliance with legal requirements is identified in relation to matters assigned to this Sub-Committee;
- receive assurance on the delivery and effectiveness of the Facilities Management contract with PropCare;
- Receive assurance on Information Governance and the discharging of the Trust's SIRO role
- Receive assurance on the Security arrangements for the Trust.
- Receive assurance and ensure Communications function supports the overall Trust Strategy

In line with the schedule detailed in the cycle of business.

## 4. Conduct of business

**4.1** A nominated individual from the Executive Secretariat shall be Secretary to the Committee and shall attend to take minutes of the meeting and provide appropriate support to the Chair and Committee members.

**4.2** The Committee Secretary will:

- Provide timely notice of meetings
- Liaise with the Chair to agree meeting agendas and attendees
- Collect and forward agendas and supporting documents to members and attendees in advance of the meetings
- Attend to take minutes / notes of the meeting
- Maintain a record of matters arising and issues to be carried forward.

### Frequency

**4.3** The Committee will meet on a quarterly basis.

**4.4** Additional meetings may be called by the Chair of the meeting.

**4.5** Meetings will normally last no longer than 2 hours

## Notice of meetings

- 4.6** An agenda of items to be discussed will be forwarded to each member of the Committee and other attendees as appropriate no later than four working days before the date of the meeting. Supporting papers will be sent to Committee members and to other attendees as appropriate, at the same time.

## 5. Reporting

- 5.1** Formal minutes / notes of meetings will be recorded; and will normally be confirmed as accurate at the next meeting of the Committee.
- 5.2** The Chair of the Committee will present a report to the next meeting of the Finance & Business Development Committee, summarising the decisions of the Committee.
- 5.3** The Chair of the Committee shall draw to the attention of the Finance & Business Development Committee any issues that require disclosure to any regulatory authority eg CQC, NHS Improvement, the Council of Governors, or require executive action and raise any significant concerns in relation to the business undertaken directly with the Board in a timely manner.
- 5.4** On an annual basis the Committee will review and report to the Finance & Business Development Committee on:
- the performance of its duties as reflected within its Terms of Reference
  - an annual work plan of activity
  - output of the Committee's self assessment
  - attendance of Committee members
  - make a recommendation as to whether the Committee continues.
- 5.5** Provide assurance as required on its activities to the Finance & Business Development Committee.

## 6. Review

- 6.1** These Terms of Reference will be subject to an annual review. This review will include a self-assessment on performance of its duties as set out within the Terms of Reference and delivering against the needs of the Trust. Any conclusions and recommendations for change are to be reported to the Finance & Business Development Committee.
- 6.2** As part of this assessment, the meeting shall consider whether or not it receives adequate and appropriate support in fulfilment of its role and whether or not its current workload is manageable.